



KUWAIT'S PLAN FOR THE FUTURE

INTERNATIONAL CONFERENCE ON INNOVATION AND ECONOMIC
DIVERSIFICATION IN GCC'S NATIONAL DEVELOPMENT PLANS

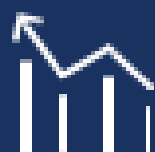
14 MARCH 2018, KUWAIT



NEW KUWAIT 2035

KUWAIT NATIONAL DEVELOPMENT PLAN

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دولة الكويت

KUWAIT: THE COUNTRY



■ Area

- total: 17,818 sq km
- land: 17,818 sq km
- water: 0 sq km

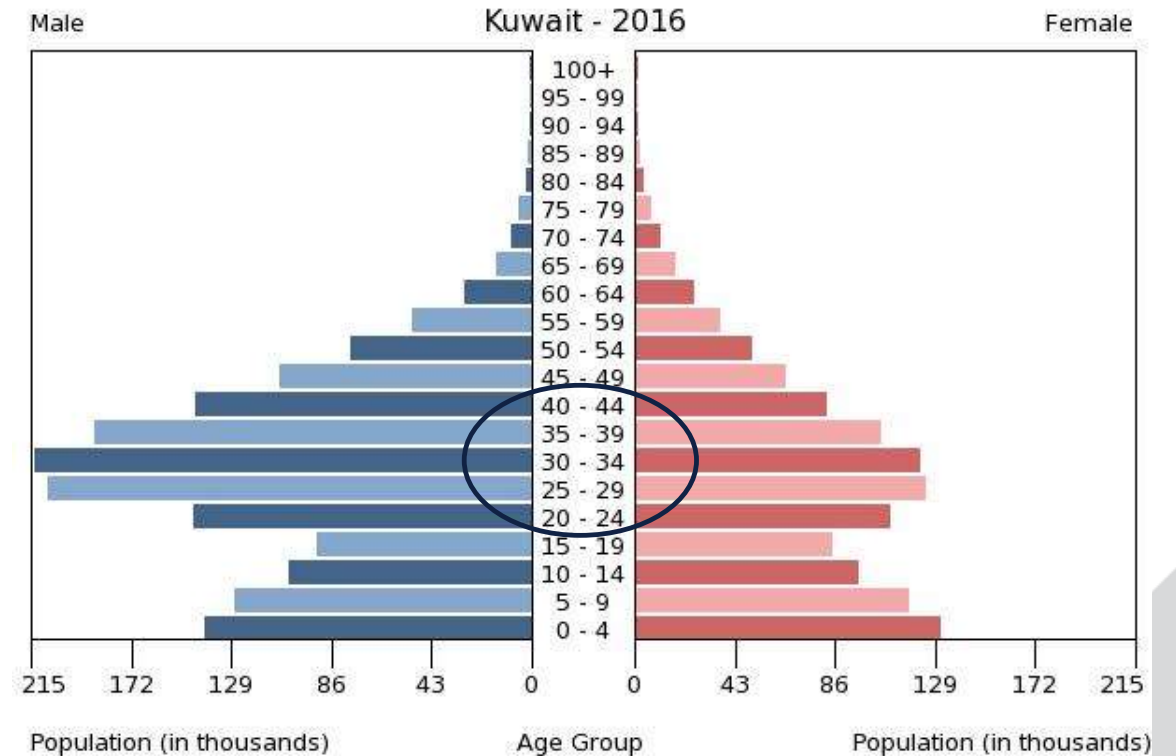


■ Boundaries

- total: 475 km
- border countries (2): Iraq 254 km, Saudi Arabia 221 km
- Coastline: 499 km
- Mean elevation: 108 m, Highest point: 300 m

■ Population

- Total: about 4.3 millions
- Ethnic groups Kuwaiti 31.3%, other Arab 27.9%, Asian 37.8%, African 1.9%, other 1.1%



KUWAIT AT A GLANCE

2017 KUWAIT at a Glance

NEW KUWAIT'S DEVELOPMENT PLAN



28
Programs

279
Projects

TELECOM & POPULATION

Internet Users
% Of Population

82.1 %



Phone Subscriptions
Per Person

2.32

INVESTMENT RATINGS

Rated



Fitch Ratings

3rd Highest
Investment Grade

Aa2

3

Moody's

ECONOMY & GROWTH

GDP Per Capita
\$ Thousand



Real GDP Growth
\$ billion



Inflation Rate
% 2017



Non-Oil Activity
% Of Kuwait's Economy



HUMAN CAPITAL & LABOR FORCE

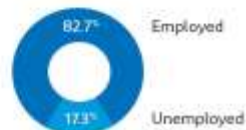
Labor Force

% Of Population, Age 18+



Youth Unemployment

% Of Population, Age 15-24



Human Development Index HDI

Germany **0.926**

Kuwait **0.8**

Mexico **0.762**

Gender Development Index GDI

0.993 Norway

0.972 Kuwait

0.908 Turkey

High Investment
Rating

High usage of High
Speed Internet
and Mobile

Better Growth in
non-Oil sector

Low Inflation Rate

High GDP

High Human
Development
Index



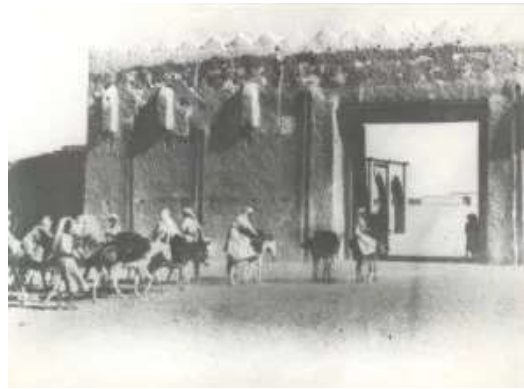
THE EVOLUTION

ECONOMIC BACKGROUND



THE OLD KUWAIT

- Major Economic Activities
 - Pearl Fishing
 - Trading
 - Small and Medium Businesses
- General Characteristics
 - All Private Sector
 - Efficient and Productive Labor Market
 - Low GDP per Pax
 - Small Government
- Social Safety Network



Small but Sustainable Economy

THE MODERN KUWAIT

- Major Economic Activities
 - Petroleum Industries
 - Investments
- General Characteristics
 - Public Sector domination
 - Limited Private Sector (government dependent)
 - Lower productivity Labor Market
 - Very High GDP per Pax
- Wealth Distribution



Sustainability is at risk

THE FUTURE SUSTAINABILITY FORMULA





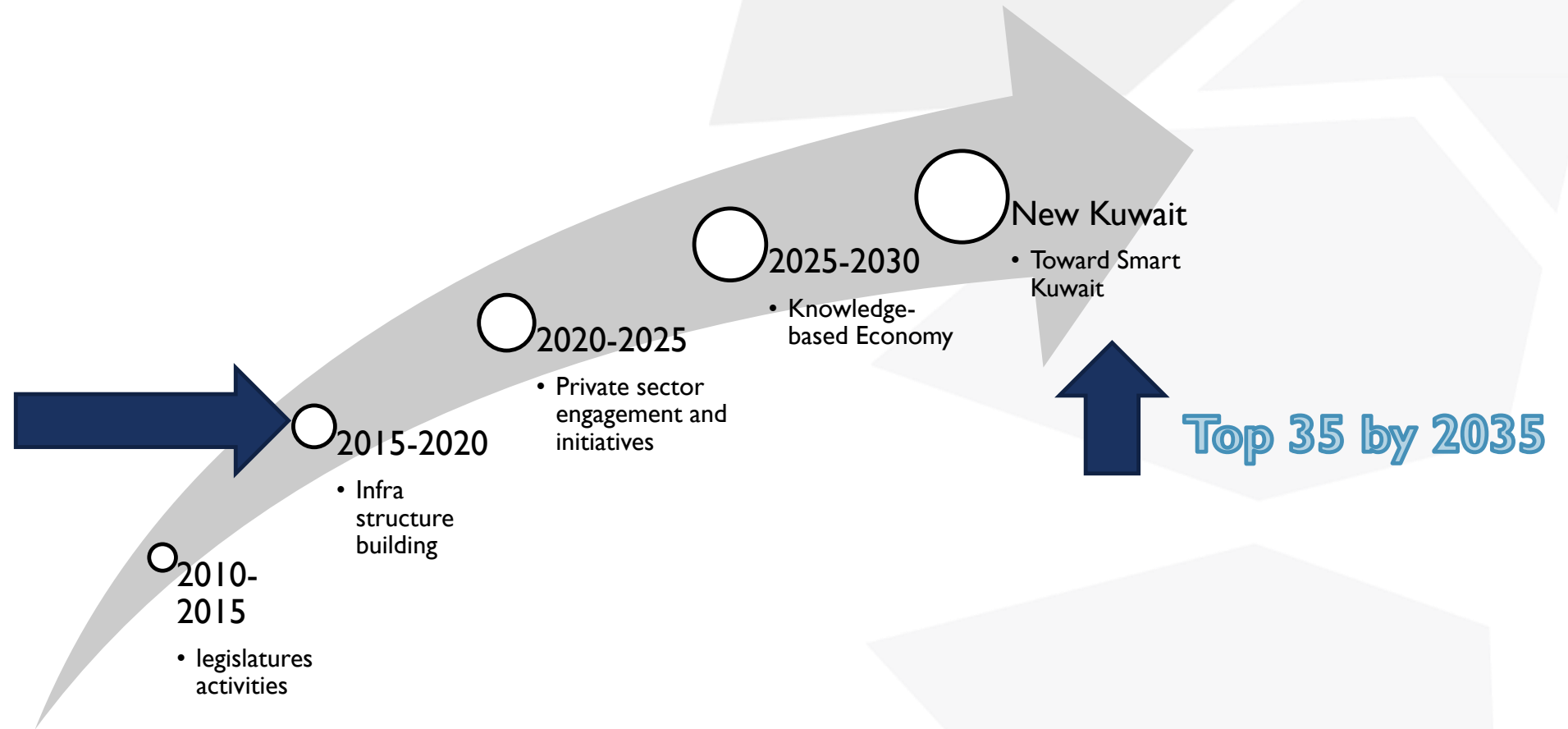
THE FUTURE



THE VISION



*“[To] transform Kuwait into a financial and trade hub, **attractive to investors**, where the **private sector leads the economy**, creating competition and promoting production efficiency, under the umbrella of **enabling government institutions**, which accentuates values, safeguards social identity, and achieve human resource development as well as balanced development, providing adequate infrastructure, advanced legislation and inspiring business environment.”*



WHAT IS NEXT?

The Evolution of planning toward New Kuwait 2035

THE PILLARS OF NEW KUWAIT

Effective Public
Administration

Creative Human capital

Sustainable Diversified
Economy

Strong Progressive
Infrastructure

High Quality Healthcare

Sustainable Living
environment

Exceptional International
positioning

- Institutional Governance

Among the
top 35%
countries
in all GCIs
by 2035

- Global Competiveness



THE ECONOMIC ENABLERS OF KUWAIT ECONOMY



SME

- The National Fund for Small and Medium Enterprises (National Fund)
- SME Fund will finance up to 80% of capital
- \$ 7 B Fund
- 3 years – Commercial Sabbatical
- Incubators-driven

FDI

- Kuwait Authority for Direct Investment Promotion Authority
- Attract Foreign Investors to the country
- So far \$2 B and more
- 100% Foreign ownership
- Many other benefits
- Responsible for improving Kuwait

PPP

- Kuwait Authority for Public Private Partnership (KAPPA)
- Public and Private ventures
- 12 projects in the pipeline
- One successful implementation, shamal alzour, IPO soon

Privatization

- Supreme Council for Privatization – Execution office
- 20 years plan for privatization
- 38 government entities
- Two-steps : corporatization then privatization (PPP)
- North Shuaiba power station (first project)

SDG ALIGNMENT WITH KUWAIT NATIONAL DEVELOPMENT PLAN

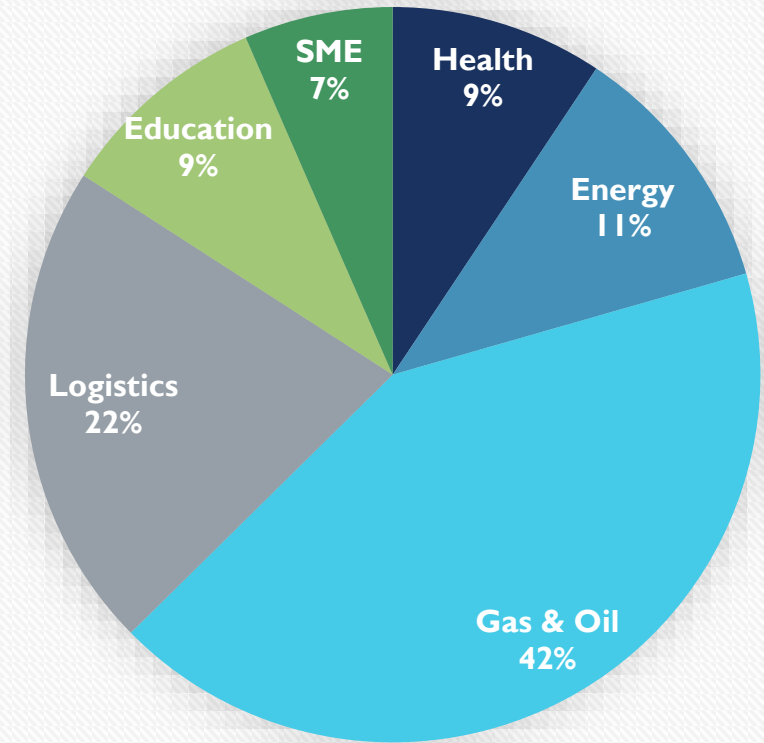




FUTURE PROJECTS



MEGA PROJECTS IN MAJOR SECTORS



■ Health ■ Energy ■ Gas & Oil ■ Logistics ■ Education ■ SME

T2 TERMINAL – STAGE 2



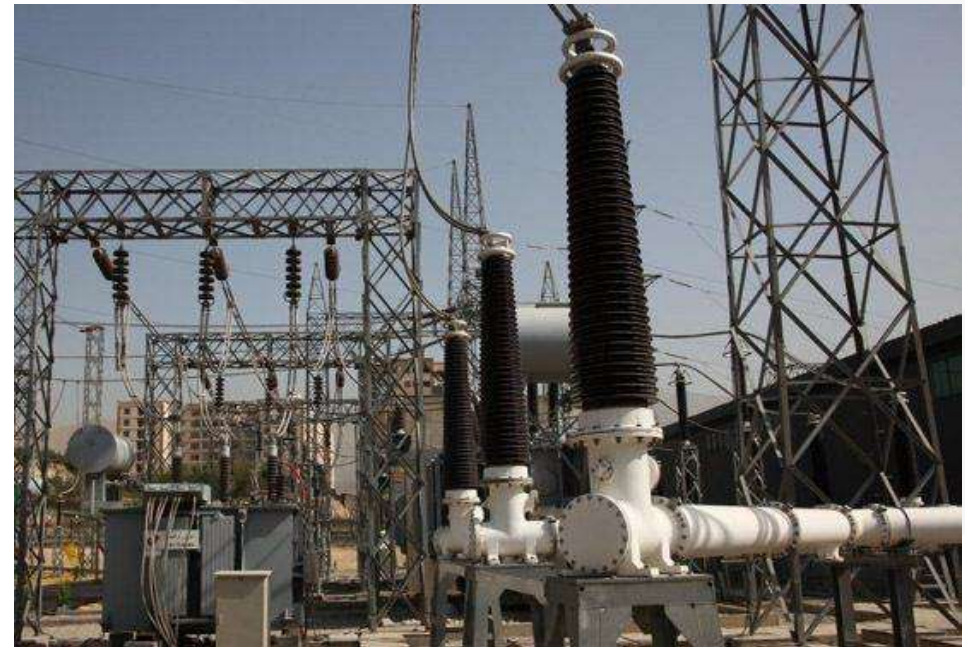
- **T2 Terminal – Stage 2**
 - Client: Civil Aviation Authority
 - Type: EPC
 - Size: KD 600 millions
 - Outcome: Apron, Taxiways and others
 - Initiation: 2018-2019
 - Awarded for construction
- International Operator
 - For the operation of the Airport
- T2 Terminal construction for stage 1 (current status)

FUTURE MAJOR INFRASTRUCTURE PROJECTS

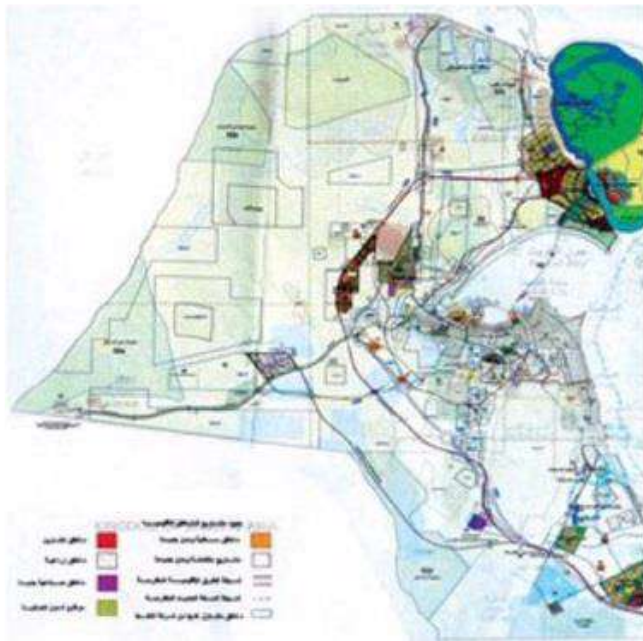


■ Alkhairan Power Plant

- Client: Minister of Electricity and Water
- Type: PPP
- Size: 1800 MW – 125 Million Gallons
- Outcome: Electrical Energy and distilled water
- Initiation: 2019-2020
- In progress



FUTURE MAJOR INFRASTRUCTURE PROJECTS



■ Kuwait National Railroad

- Client: Ministry of Transportation
- Type: PPP
- Size: 570 km (max)
- Outcome: Railroad
- Initiation: 2018-2019
- Consulting phase (Current Status)

FUTURE MAJOR INFRASTRUCTURE PROJECTS



- **Stage 2 and 3 Shmal Alzour Power Plant**

- Client: Minister of Electricity and Water
- Type: PPP
- Size: 4800 MW – 280 Million Gallons
- Outcome: Electrical Energy and distilled water
- Initiation: 2018-2019
- In progress



FUTURE MAJOR SUSTAINABLE LIVING ENVIRONMENT PROJECTS



- **Real-estate Development Projects (Public Housing Welfare Authority) new Strategy**
 - Nawaf Alahmad City
 - South of Mutlaa Ciity
 - Commercial District of Sobah Alhmad City
 - Commercial District of Jaber Alhmad City
- Different business models
- Initiatives and investments are welcome

FUTURE MAJOR SUSTAINABLE LIVING ENVIRONMENT PROJECTS



- **Dibdiba Renewable Energy Complex**
 - Client: Kuwait Petroleum Corporation
 - Type: EPC
 - Size: 1000 MW - \$1.2 B
 - Outcome: Clean Electrical Energy
 - Initiation: 2018-2019
 - The 32-square-kilometer plant,
- The plant will
 - save burning 5.2 million barrels of oil a year
 - reduce carbon emissions by 1.3 million tons annually
- **Alabraq Renewable Energy – PPP project**



MAJOR ECONOMY PROJECTS



- **Zour Refinery and Olefins 3 Complex**
 - Client: Kuwait Integrated Petrochemical Industries Company
 - Type: EPC
 - Size: 945k ton PP , 1.4m ton Para xylene, 421k ton Benzene 2m ton Gasoline,
 - Outcome: petrochemical and petroleum derivatives
 - Initiation: FEED for petrochemical plant is completed

OPERATION AND FACILITIES MANAGEMENT/INVESTMENT



- **Health Care Sector Reform**
- Operation of new hospitals , starting with Jaber Alahmad Hospital
 - Approx 1100 beds
- **Kuwait Health Care for Hospital Management company**
 - Owned by KIA
 - 150 millions KD investment
 - To solicit investor/operator



FUTURE MAJOR ECONOMY PROJECTS



■ 6 Labor Cities

- Client: Kuwait Municipality
- Type: PPP
- Size: approx. 20,000 ppl
- Outcome: 6 Multi-use zones city for laborers
- Initiation: Masterplan completed

FUTURE MAJOR HUMAN CAPITAL PROJECTS



■ **Kuwait Fire Academy**

- Client: Kuwait Fire Department
- Type: PPPP or Private Sector
- Size: KD 150 Millions
- Outcome: Fire Fighters, specialist, leaders
- Initiation: 2018-2019

■ **Kuwait Medical Sciences Campus**

- Client: Kuwait University
- Type: EPC
- Size: KD 300 Millions
- Outcome: MDs, Researchers
- Initiation: 2019-202

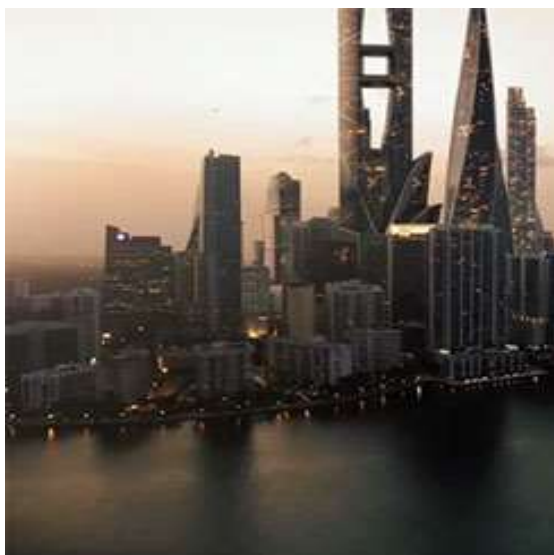
■ **Sabah Al-Salem Campus Research Park**

- Client: Kuwait University
- Type: EPC (infrastructure)
- Size: Scalable
- Outcome: Innovation and commercialization hub
- Initiation: 2020-2021

■ **People with Special Needs Educational Complex**

- Client: Public Authority for Disabilities
- Type: PPPP, publicly funded design
- Size: KD 100 Millions
- Outcome: Educational Facility for people with special needs
- Initiation: 2020-2021

FUTURE MAJOR ECONOMY PROJECTS



■ Silk City and Islands Development

- Client: Silk City and Bobyan Island Authority
- Type: Special/Multiple Free Zone/FDI
- Size: 5 major Islands Outcome: Multi-use zones
- Initiation: Concept is initiated

■ Islands

- Bobyan: Logistical
- Warba: Eco reserve
- Failaka; Cultural
- Ouha: Natural resort
- Miskan: Security zone



THE KUWAITI SPECIAL INGREDIENTS



- Institutions within a constitution
- Existing Infrastructure to be upgraded to a world class
- Visionary Leadership
- The commitment



THE COMMITMENT





كويت جديدة
NEWKUWAIT



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Thank you ...