

ACKNOWLEDGMENTS

The Project Team extends his gratitude to the following persons for their support and valuable advice:

Mr. **Rafic Hariri**, Prime Minister

Ministers and former Ministers

**Mr. Nagib Mikati, Mr. Marwane Hamadé, Mr. Walid Joumlatt,
Mr. Michel Moussa**

Mr. **Jamal Itani**, President of CDR

Mr. **Joseph Abdel-Ahad**, General Director of Urban Planning
Mr. **Hisham Nasser** and Mr. **Karim Yazbeck**, Vice Presidents of CDR
Mr. **Ghazi Haddad**, Secretary General of CDR
Mrs. **Wafa Charafeddine**, Manager of Finance Department in CDR
NPMPLT project coordinator in CDR (phases 1 & 2)
Mr. **Ibrahim Chahrour**, Manager of Programs Department in CDR
Mr. **Bachir Mounla**, former Manager of Programs Department in CDR
Mr. **Sami Feghali**, Head of Land Management Department in CDR

Also to

Mr. **Fadi Fawaz**, at the cabinet of the Prime Minister, and his co-workers

Members of the Higher Council for Urban Planning

Mrs. **Samar Ramadan**, Secretary General of the Higher Council for Urban Planning

The Project Team extends his gratitude as well to **the General Directors** of the group of Administrations & Public Establishments who have supported this work and have supplied the data and analyses necessary for the study.

The Project Team extends his gratitude to the Presidents and Members of Municipal Councils who were interested in this project, participated in the consultation, and have welcomed holding meetings in their offices

The Project Team extends his gratitude to the Presidents of the Orders of Engineers and Architects of Beirut and Tripoli, Mr. **Sobhi Bsati** & Mr. **Fouad Daher**

As well as the former President of the Order Mr. **Aassem Salam**,

Former General Director of Urban Planning Mr. **Mohammad Fawaz**,

Former Director of CERMOC Mr. **Eric Huybrechts**

Professors-Researchers of the **Lebanese University, American University** and **Académie Libanaise des Beaux Arts (ALBA)**

Researchers of the **Institut Français du Proche Orient**,

Associations for the defense of the environment

Associations of engineers and architects

and to all who have contributed in the debate of the National Physical Master Plan.

THE PROJECT TEAM

This report has been prepared by the group DAR-IAURIF, composed of **Dar-al-Handasah (Shair & Partners)** and the **Institut d'Aménagement et d'Urbanisme de la Région Ile-de-France (IAURIF)** consultancy offices

This group was represented by Mr. **Riad Mneimneh**, Director of Operations at Dar Al-Handasah (Shair & Partners).

The Project Team DAR-IAURIF was composed of around thirty experts, two thirds of whom are Engineers and Urban Planners at Dar-al-Handasah and IAURIF.

The Project Team was led by Mr. **Fouad Awada** (IAURIF), Director, assisted by Mr. **Bassem Nsouli** (DAR) and Mr. **Jean-Louis Pagès** (IAURIF), Assistant Directors.

Cross coordination of the economic and public political studies was handled by Mr. **Charbel Nahas** (Freelancer).

The sectoral studies were handled by 6 sectoral coordinators:
Mr. **Bassem Nsouli** – DAR – (Equipment); Mr. **Kamal Hamdan** – CRI – (Socio-Economy); Mr. **Suhail Srour** – DAR – (Infrastructures); Mr. **Jean-Louis Pagès** – IAURIF – (Urban Planning); Mr. **Bernard Cauchetier** – IAURIF – (Natural Resources); Mr. **Ghassan Alam** – DAR – (Transport).

Other experts on the Team were:

Dar-al-Handasah: **Dunia Tabet, Joumana Hoteit, Abdel Ghani Chehab, Bilal Raad, Hader Hout, Richard Timberlake, Nabil Haddad, Issam Ghalayini, Rami Beydoun, Mohammad Badreddine, Nizar Azar.**

IAURIF: **Christian Thibault, Sophie Foulard, Ludovic Faytre, Sandrine Barreiro, Pierre Merlin.**

Consulting and Research Institute: **Kawthar Dara, Rana Chreim.**
Architects: **Habib Debs, Jacques Liger-Belair, Georges Khayat.**
CNRS- National Center for Remote Sensing: **Mohammad Khawlie, Ghaleb Faour.**
ECODIT: **Karim Jisr.**
Freelance Experts: **Khalil Abou-Rjaili** (Education) and **Nadim Karam** (Health).

The General Secretariat of the project was assured by **Bilal Raad** (DAR) and **Mohammad Badreddine** (DAR).

Other specific short assignments were provided by:
Walid Bakhos, Architect; **Dominique Colonna**, Geographer;
Laurent Gauthier-Falret, Urban Planner; **Lina Hawi**, Architect-Urban Planner;
Walid Yazbeck, Architect; **Dima Younès**, Economist.